

A Better Way to Invest



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Sire Line Capital Overview

A New York-based Registered Investment Adviser

- Fee-only Investment adviser
- We have a fiduciary responsibility to our clients
- Our clients have full online access to their accounts 24/7 to check their balance and current performance.

Two Portfolios

- Northern Dancer
- Mr. Prospector

Primary objective: To achieve the maximum long-term, after-tax total return on capital obtainable with the minimum risk of permanent loss.

Strategy: Employ a disciplined, value-oriented investment process to build a focused portfolio of high-quality companies.

Inspired by the private investment partnerships of:

- Ben Graham (The Grahah Fund)
- Warren Buffett (Buffett Partnership, Ltd.)

Sire Line Capital Overview (cont.)



Client Information			
Management Fee	1% of AUM	Minimum Investment	\$15,000
Custodian Fee	0.30% of AUM	Additions	Daily
Portfolio Manager	Daren Taylor, CFA	Redemptions	Daily
Custodian/Broker	FOLIO Institutional		



Sire Line Capital Overview (cont.)

Sire Line Capital Management, LLC

- Founded in 2009
- A New York Limited Liability Company
- A New York Registered Investment Adviser

Daren Taylor, CFA — Portfolio Manager

- Past experience as Vice President and Equity Research Analyst at Oppenheimer Capital (\$20+ billion in AUM) in New York. Oppenheimer Capital is a subsidiary of Allianz Global Investors (\$1.3+ trillion in AUM).
- M.B.A. from Columbia Business School in New York (2003). (Studied in Bruce Greenwald's Value Investing Program.)
- B.S. in Finance and Economics from the Leonard N. Stern School of Business at NYU (2000). (Graduated with honors.)
- Chartered Financial Analyst (CFA).
- Member: CFA Institute, New York Society of Security Analysts.

Our Investment Approach



Sire Line Capital invests in outstanding businesses that...

- have strong balance sheets.
- possess a durable competitive advantage.
- consistently earn more than their cost of capital.
- generate significant cash, not consume it.
- are growing their underlying business value at an above-average rate.

The portfolio manager will only invest in businesses that:

- Are simple to understand.
- Have a consistent operating history and favorable long-term prospects.
- Are managed by competent and honest managers whose interests are aligned with ours.
- Can be purchased at a significant discount to intrinsic value (Margin of Safety).

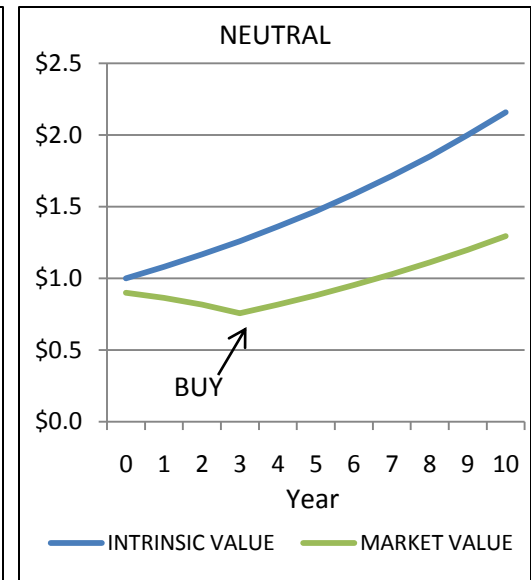
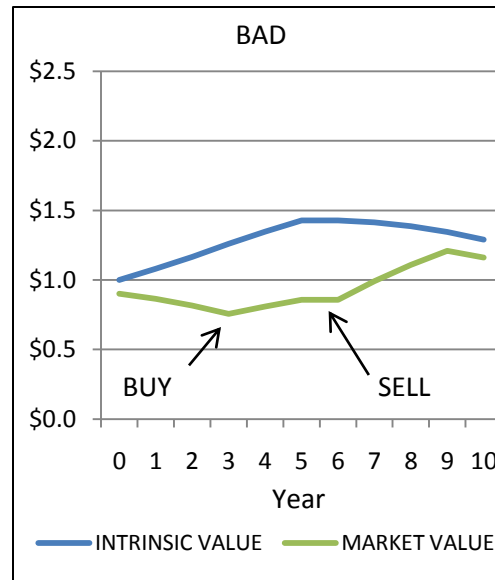
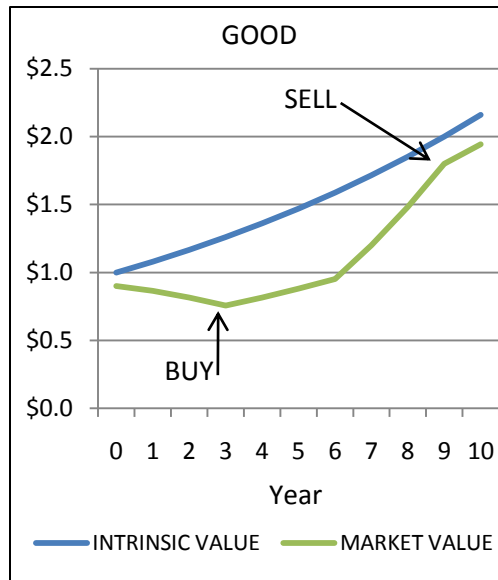


Margin of Safety

Our buy/sell discipline removes emotion from the investment process:

- Buy when market value is less than 60% of intrinsic value.
- Sell when 1) market value reaches 90% of intrinsic value, 2) business fundamentals deteriorate or 3) we find a better investment opportunity.

Scenarios	Good Case	Bad Case	Neutral Case
Growth Rate	8%	Declining	8%
Value Gap*	90%-60%-90%	90%-60%-90%	90%-60%-60%



* Value Gap is the market value as a % of intrinsic value.



I. Simple to understand?

- The world’s largest “pure-play” medical supply company.
- Makes medical devices and systems to treat cardiac, spinal and nervous-system issues, as well as diabetes.
- Well diversified within the industry with over 150,000 products.
- 7 operating segments:

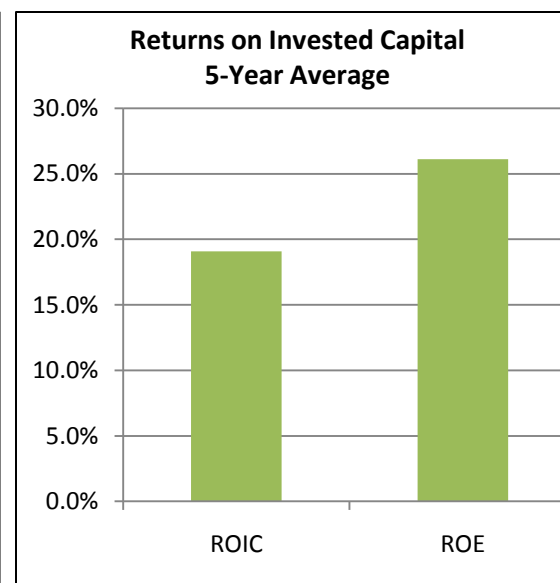
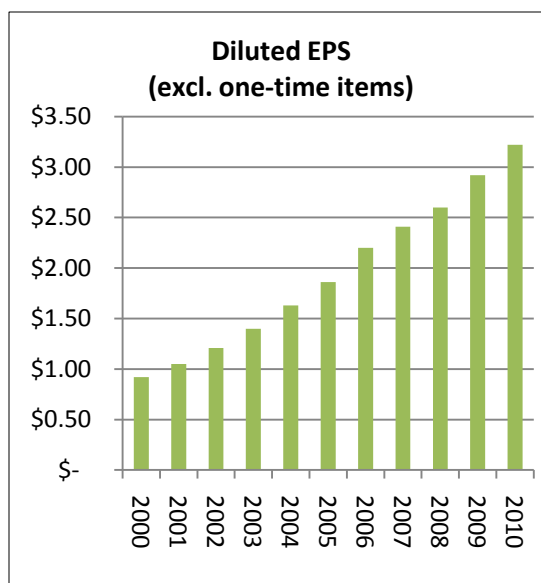
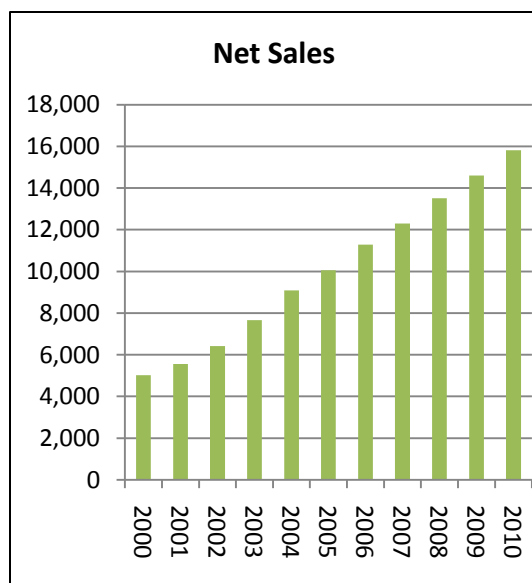
Segments:	Main Product Lines:	% of Sales
CRDM*	Pacemakers, implantable defibrillators	33%
Spinal	Core spinal, biologics	22%
Cardio Vascular	Stents, endovascular, surgical therapies	18%
Neuromodulation	Implantable neurostimulation therapies	10%
Diabetes	Insulin pumps/consumables, glucose monitoring	8%
Surgical Technologies	Ear, nose & throat, neurologic, navigation	6%
Physio-Control	External defibrillators	3%

**CRDM stands for Cardio Rhythm Disease Management*



II. Consistent operating history/favorable long-term prospects?

- 21,000+ patents awarded.
- 100 consecutive quarters of cc revenue growth.
- 5 yr. CAGR: Sales = 9%, EPS = 12%
- Free cash flow margins ~25%.
- Attractive returns on capital





II. Consistent operating history/favorable long-term prospects?

- A strong research & development pipeline.
- Deepest and broadest product portfolio.
- All businesses growing double-digit internationally. (~40% of sales)
- Global population is aging.
- Largest operator in attractive markets.



Segment	MDT Market Share	Market Growth
CRDM	#1	3-6%
Spinal & Biologics	#1	7-9%
Cardio Vascular	#2	2-5%
Neuromodulation	#1	10-12%
Diabetes	#1	10-12%
Surgical Technologies	#1	6-9%
Physio-Control	#1	7-8%



III. Managed by honest and able managers?

- \$370K of revenue per employee is among the highest in the industry.
- Gross and operating margins are among the highest in the industry.
- Strong balance sheet.
- Executive officers voted themselves a 5% reduction in salary for FY2010.
- Returning value to shareholders.

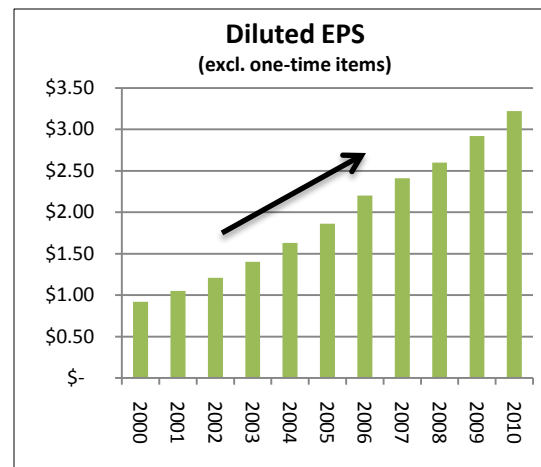
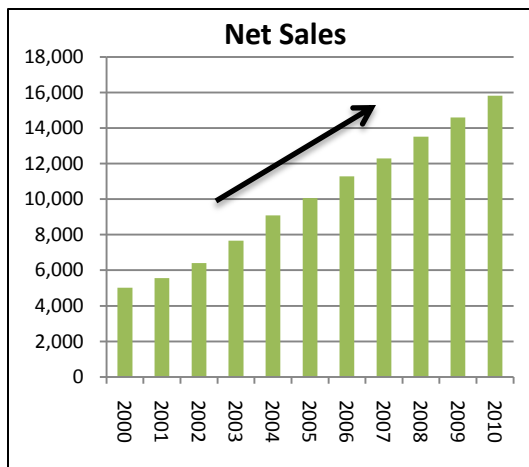


Historical Cash Flows		
(in millions)		
<u>Cumulative Cash Flows: 2005-2009</u>	<u>Total</u>	<u>Line</u>
Cash flows from operations	\$17,623	1
- Capital expenditures	2,564	2
= Free cash flow (FCF)	15,059	3
- Additions to other assets	1,278	4
- Acquisitions	6,488	5
= FCF before financing activities	7,293	6
+ Net Issuance of debt	7,259	7
= FCF available for div. & repurchases	14,552	8
Cash dividends paid	3,284	9
+ Stock repurchases	6,686	10
= Total Returned to Shareholders	\$9,970	11

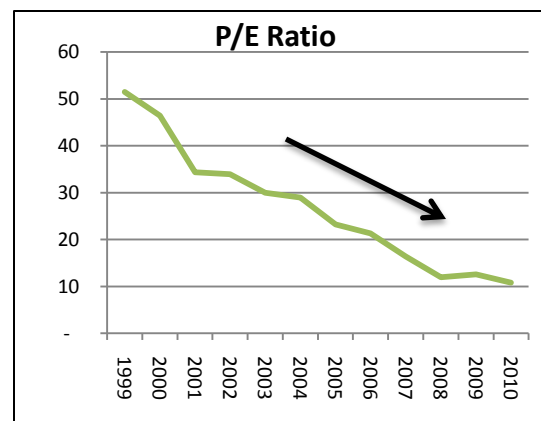
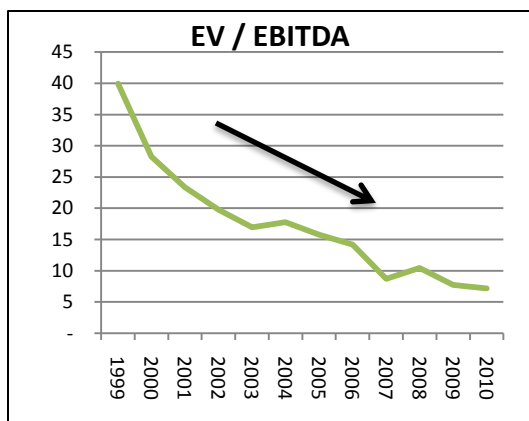


IV. Trading at a significant discount to intrinsic value?

- We look for companies whose business economics...



- ...have performed better than their stock prices.





IV. Trading at a significant discount to intrinsic value? (cont.)

- Traditional measures of value suggest the stock might be attractive...

Traditional Valuations (in millions, except per share)	As of 8/25/2010
stock price	\$31.00
x shares outstanding	1,090
= equity value	\$33,781
+ total debt	\$10,508
- cash	\$3,917
= enterprise value (EV)	\$40,372
FY2010 EPS	\$3.22
FY2010 EBITDA	\$5,902
FY2010 SALES	\$15,817
P/E	9.6x
EV/SALES	2.6x
EV/EBITDA	6.8x

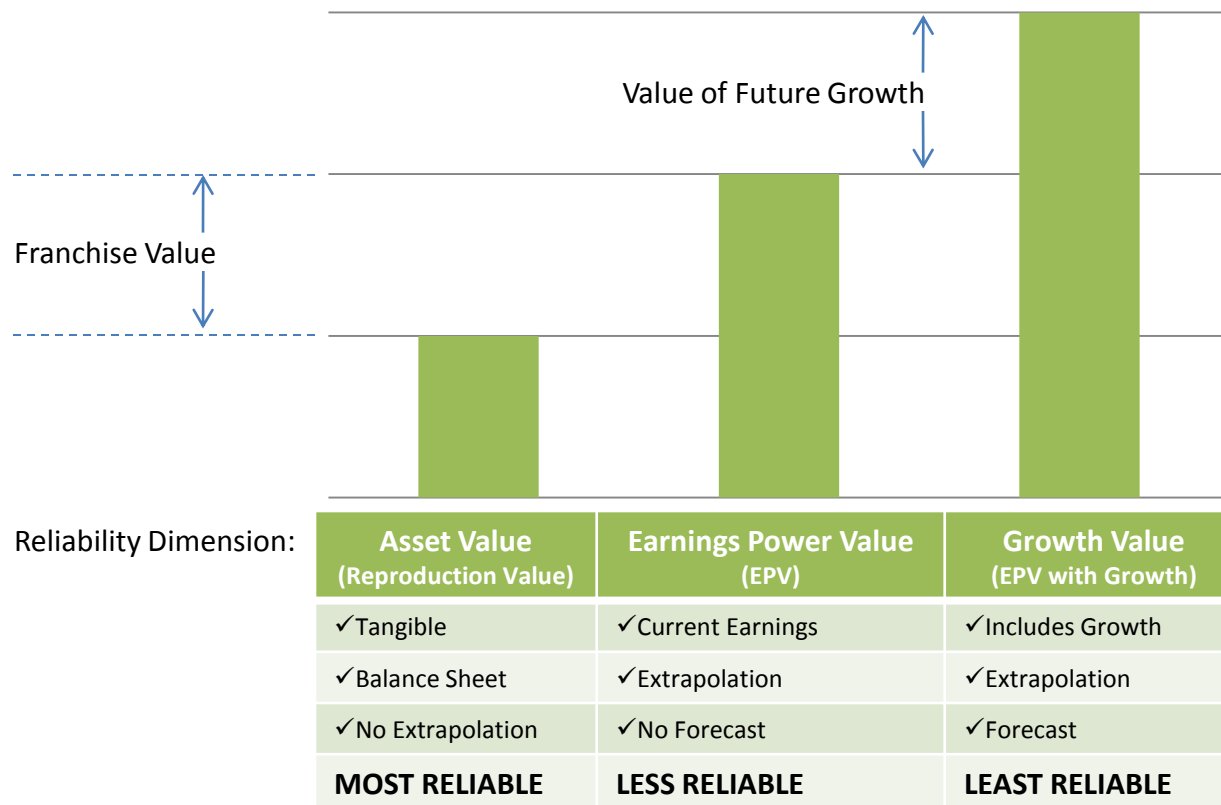
"The stock market is filled with individuals who know the price of everything, but the value of nothing." -Philip Fisher

...but what is the VALUE of Medtronic?



IV. Trading at a significant discount to intrinsic value? (cont.)

- Value comes from three main sources: assets, earnings power and growth.
- Start with the most reliable data (reproduction value & current earnings power).
- If the Earnings Power Value is greater than Asset Value, growth adds value!

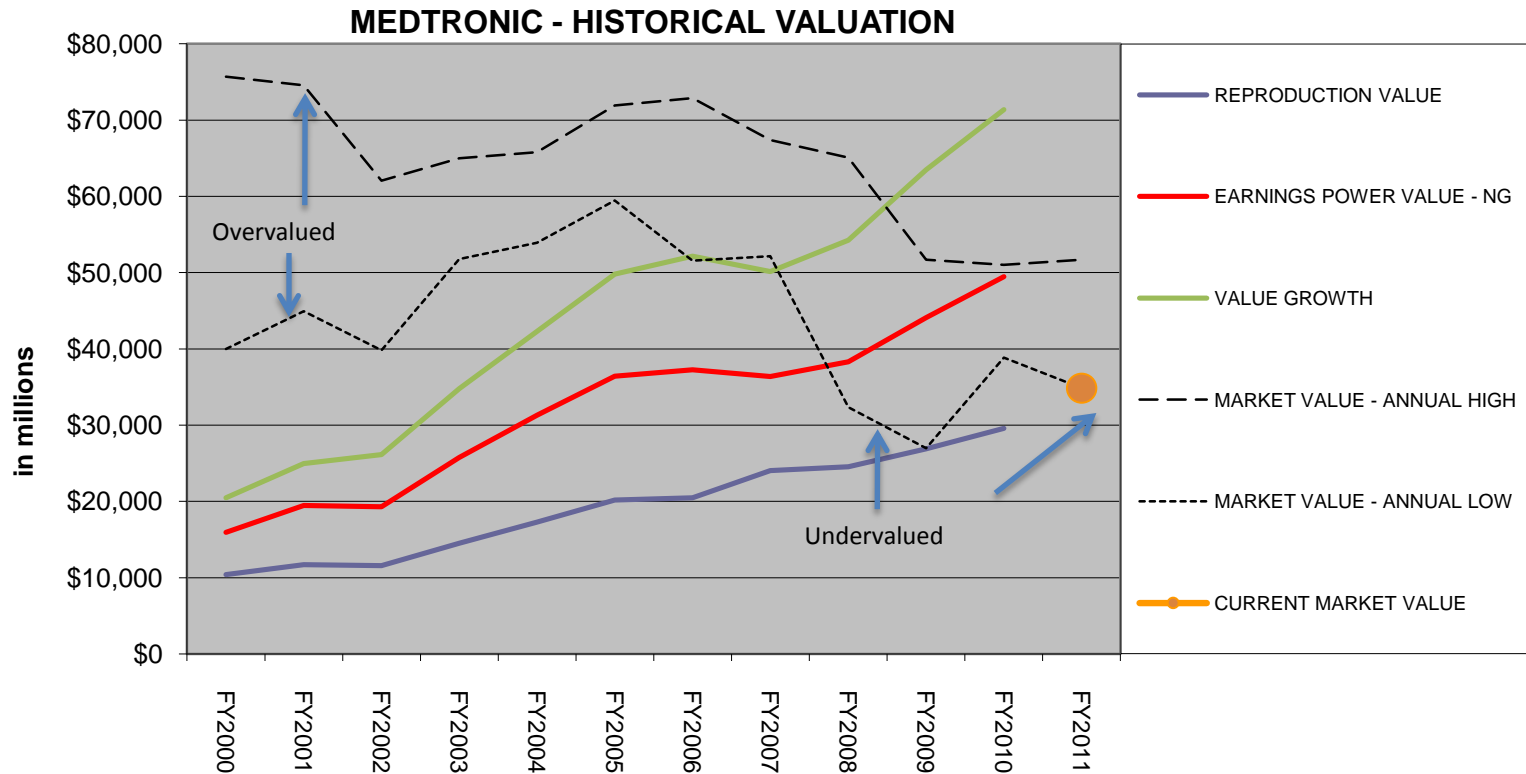


Adapted from Bruce Greenwald's Value Investing class at Columbia Business School.



IV. Trading at a significant discount to intrinsic value? (cont.)

- From FY2000 through FY2007, the stock was significantly overvalued.
- In FY2009, the stock was trading at reproduction value.
- Today (August 2010), the stock remains significantly undervalued.





- I. The business is easy to understand.
 - QVC is the primary operating asset.
 - Multi-channel retail platform, without expensive bricks and mortar.
- II. QVC has a consistent operating history and favorable long-term prospects.
 - QVC sales were <\$1 billion in 1990 and >\$7 billion in 2009.
 - International is main driver of growth. Recently launched in Italy.
- III. Management is very capable with a long history of success.
 - John Malone (Chairman) and Greg Maffei (President/CEO).
- IV. Stock is cheap on an “adjusted basis.” 

Liberty Interactive (LINTA)

Current stock price	\$ 10.20
/ Expected 2011 EPS	\$ 0.75
= P/E	13.6 x
<u>Valuation Adjustments:</u>	
Current price	\$ 10.20
- Equity investments on B/S	\$ 3.64
- Cash on B/S	\$ 2.17
= Adjusted stock price	\$ 4.39
Expected 2011 EPS	\$ 0.75
+ Non-cash amortization exp.	\$ 0.38
- Interest on cash	\$ 0.01
= Cash EPS in 2010	\$ 1.12
Adjusted P/E	3.9 x

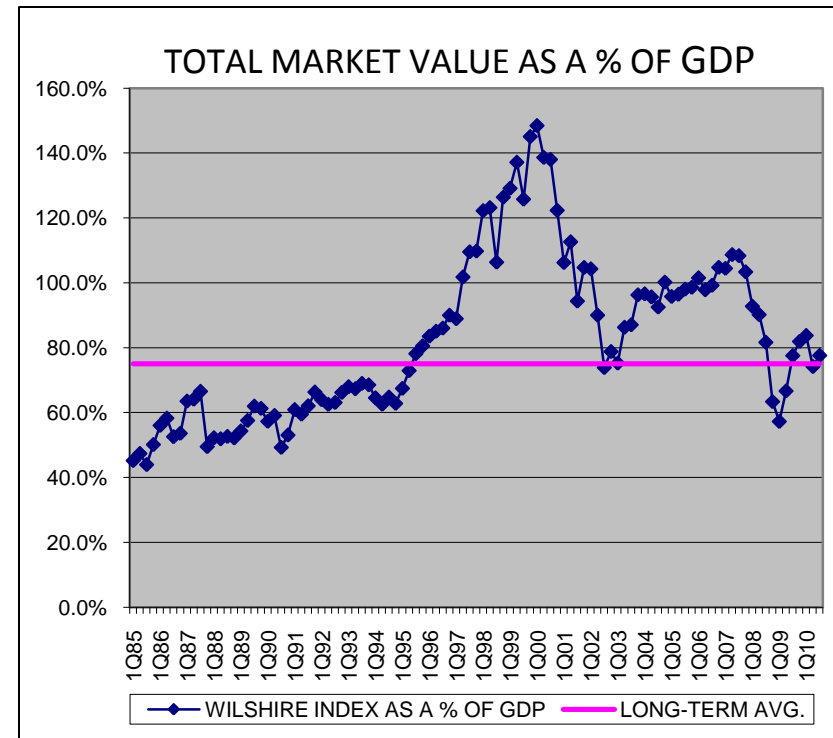
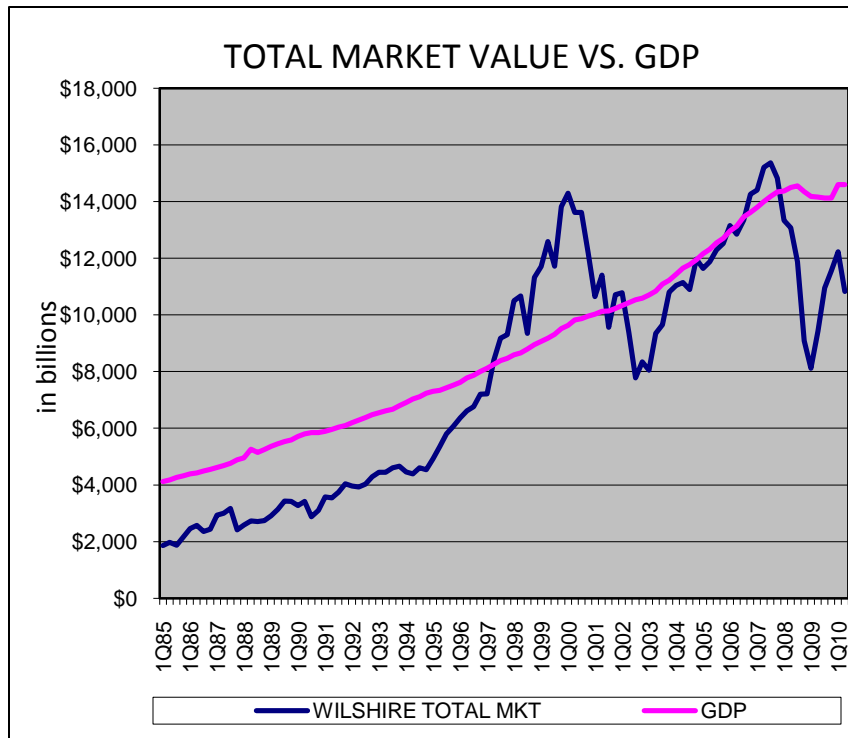
*Catalyst coming: Board announced LINTA is to become a stand-alone, asset-backed stock (currently a tracking stock within Liberty Media Corp.).



Expected Returns – The Market

The value of the market relative to Gross Domestic Product (GDP):

- The Wilshire 5000 Index is currently about 77% of GDP.
- Long-term average is around 75%.
- Implies the overall market is not significantly overvalued or significantly undervalued.





Expected Returns – The Market

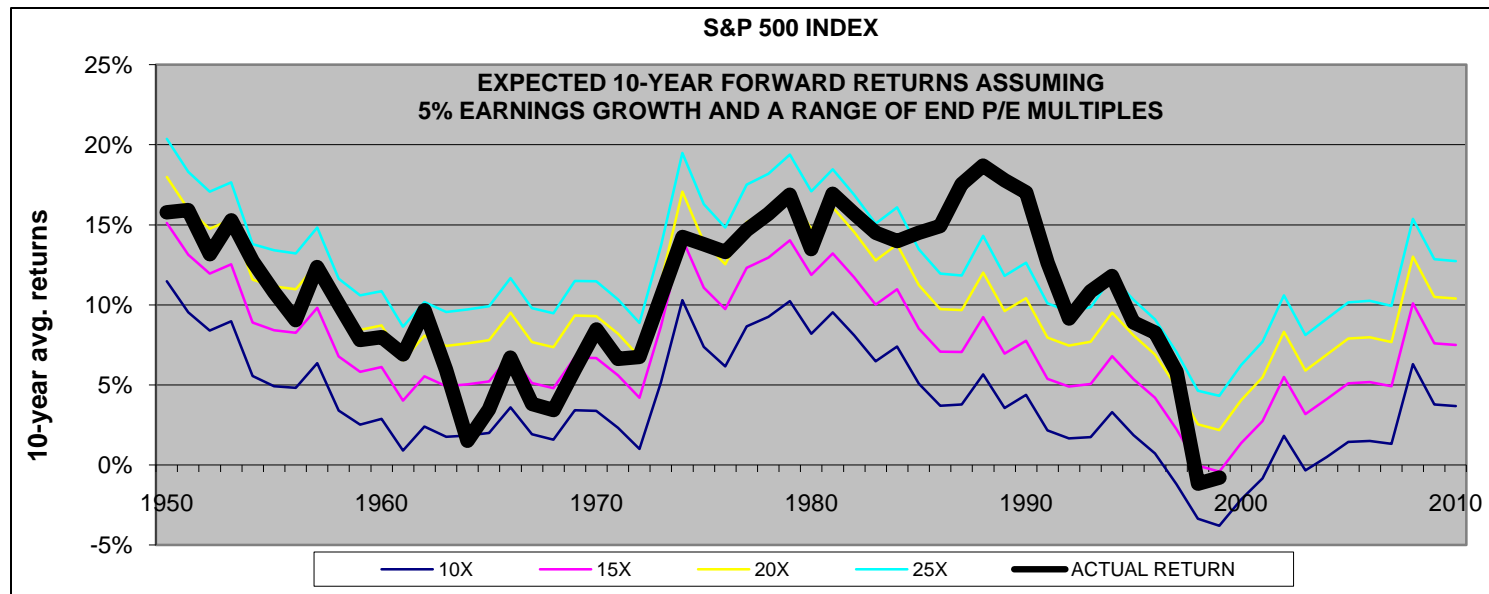
Long-term returns for the general market will likely be 6%-11% from here.

Assumptions:

- 5% earnings growth for the S&P 500 Index.
- A range (10x-25x) of price/earnings multiples for the S&P 500 ten years out (smaller colored lines).

Results:

- The thick black line is the actual 10-year rolling average forward return for the S&P 500.
- In 1999, the average forward 10-year return for the market was negative.
- Looking forward from 2010, average annual returns could be as high as 13% (assuming end P/E multiple of 25), or as low as 4% (assuming end P/E multiple of 10).





“When you walked in a room and you saw him and saw he was a part of something, you knew it was something that was branded with integrity and solid and something you could stand behind.”

-Robert Kraft on Lamar Hunt